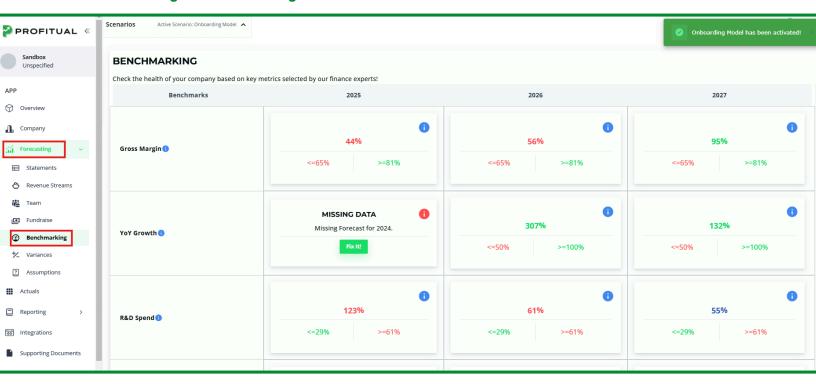
Refine & Reforecast

The guide below highlights the various tools within the Profitual platform that will enable you to review, refine, and reforecast your financial model:

Benchmarks:

1) Navigate to the Revenue Building Block in our Platform using the below path:

Forecasting > Benchmarking:



- 2) Information presented:
 - a) Large number at the top of each box is the result of the designated benchmark in the Forecast that you have built
 - b) Two smaller numbers below is the range that average companies fall within
 - c) "Missing Data" indicates there is information missing to complete the calculation
 - NOTE YoY Growth requires prior year Revenue and so will always be missing in year 1
 - ii) Click the **[Fix It]** button to navigate to where the input is required to resolve these issues
 - d) "I" icons will give insights into the meaning of each Benchmark, as well as the formula to calculate it
- 3) About the Data:
 - a) The averages provided are based on 3,500+ respondents over a 7 year period

- b) Results provided will change as your forecasted revenue amount changes based on the following buckets
 - i) <\$1M
 - ii) \$1-5M
 - iii) \$5-20M
 - iv) \$20-50M
 - v) >\$50M
- 4) How to use the tool
 - a) Consider where you are within or outside industry averages.
 - i) If within the average this is an indicator that your financial forecast is in-line with standard market expectations
 - ii) If outside the average two possible questions should come to mind:
 - (1) Is there information in the financial model that is unrealistic? Did I over/under estimate the cost?
 - (2) Do I have an understanding of why I might not meet market norms?
 - (a) EX// R&D spend if much higher than average in Yr 1 & 2 because my product is highly complex and will take more capital investment to develop
- 5) Benchmarking is a powerful tool for assessing reasonability of your model and identifying potential questions to expect from investors

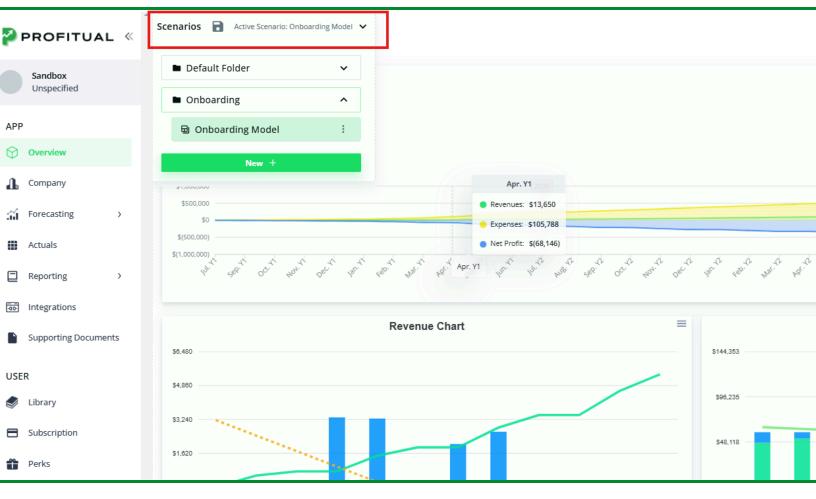
Scenarios:

The link below will guide you to a Profitual article with a video walkthrough of utilizing the Scenario's tool described below:

How to Create and Organize Scenarios

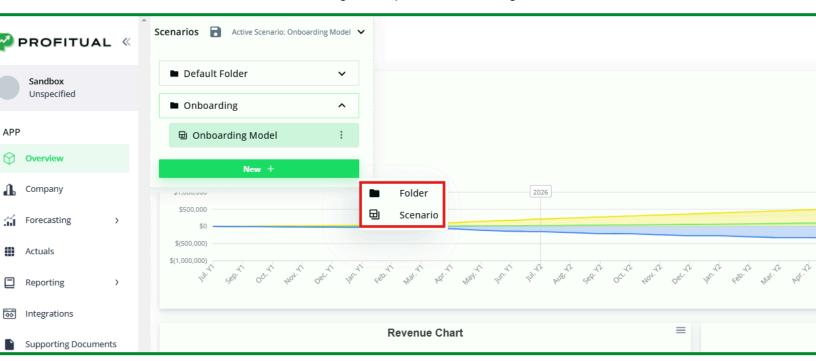
1) Navigate to Scenarios tool:

Click drop down "Scenarios" bar at top of screen:



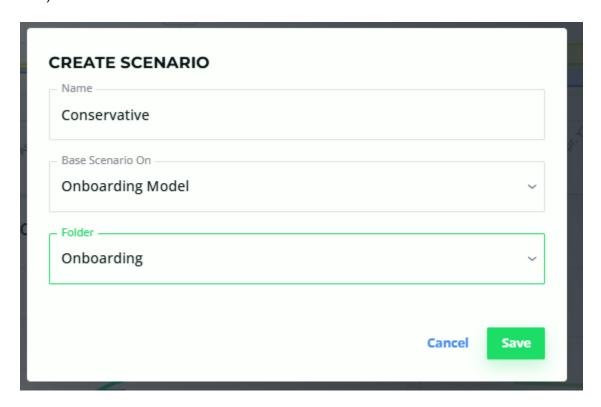
2) Click on [New +] button

- a) Select either:
 - i) Folder to create a new Folder to keep Scenarios organized
 - ii) Scenario to create a complete copy of an existing scenario where you can make changes independent to the original.



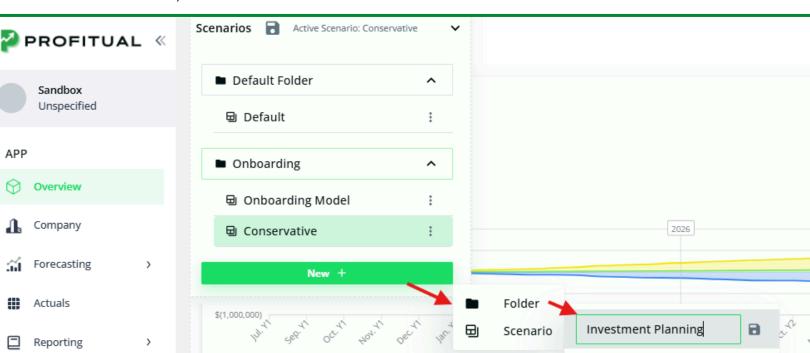
3) Scenario:

- a) Name give a title to the scenario
- b) Base Scenario On this will be the scenario that is copied as a starting point for your newly created scenario
- c) Folder where to store the scenario
- d) Save

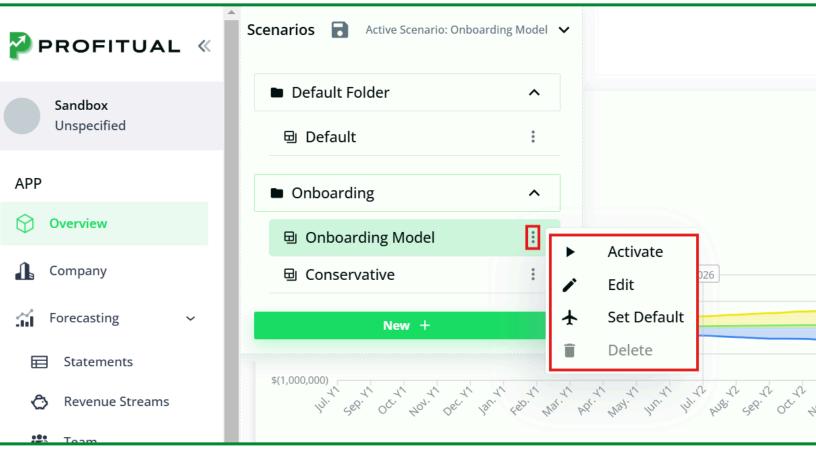


4) Folder:

a) Click New+ > Folder > Enter name



- 5) Existing Scenario Options:
 - a) Activate The scenario will become the active scenario you are engaging with in the platform
 - i) This function can also be achieved by left clicking the scenario title
 - b) Edit Adjust the name of the scenario
 - c) Set as Default Determines which scenario is your primary scenario when opening the platform

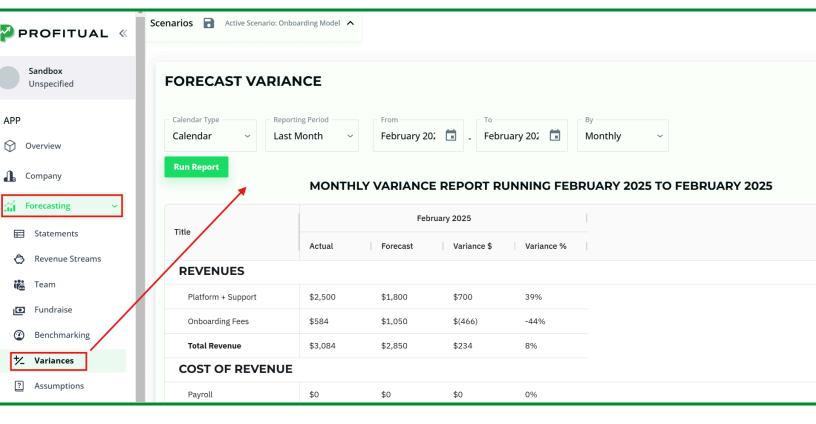


Variance Analysis:

This tool leverages the Integration set up in <u>Step 5) Integrate your results</u> to compare your actual results to your forecast over various periods of your choice:

1) Navigate to Variances tool:

Forecasting > Variances:



- 2) Select the following inputs and review results
 - a) Calendar Type:
 - i) Calendar or Fiscal year
 - b) Reporting period
 - i) Gives options of monthly analysis, quarterly, year-to-date, etc...
 - c) Date inputs
 - i) Select custom date ranges
 - d) By
 - i) The period size displayed
 - (1) I.e. see at a monthly level, quarterly, or annually